



CAMDEBOO MUNICIPALITY



**ANNUAL BUDGET
2015/16 TO 2017/18**

TABLE OF CONTENT

PART 1 – ANNUAL BUDGET

1.1 Mayor’s Report	3
1.2 Budget Resolutions to be adopted	7
1.3 Executive Summary	8
1.4 Budget Tables	15

PART 2 – SUPPORTING DOCUMENTATION

2.1 Overview of Annual Budget Process	23
2.2 Overview of Alignment of Budget with Integrated Development Plan	27
2.3 Measurable Performance Objectives	27
2.4 Overview of Budget Related Policies	27
2.5 Overview of Budget Assumptions	28
2.6 Overview of Budget Funding	28
2.7 Expenditure on Allocations and Grant Programmes	29
2.8 Allocations and Grants made by the Municipality	29
2.9 Councillors and Board Members’ allowances and employee benefits	29
2.10 Contracts having future budgetary implications	30
2.11 Capital Expenditure	31
2.12 Municipal Manager’s Quality Certification	32

MAYOR'S REPORT



27 May 2015

Honourable Councillors,
The Municipal Manager and Officials,
Our esteemed guests,
Members of the Camdeboo Community,
Ladies and gentlemen.

We celebrated Africa Day on Monday, 25 May, and like most South Africans and Africans I am reminded of the famous speech of ex-President Thabo Mbeki. And I quote:

I know that none dare challenge me when I say, I am an African...

I owe my being to the Khoi and the San whose desolate souls haunt the great expanse of the beautiful Cape...

I am formed of the migrants who left Europe to find a new home on our native land...

In my veins courses the blood of the Malay slaves who came from the East...

I come from those who were transported from India and China...

Being part of all these people, and in the knowledge that none dare contest that assertion, I shall claim that - I am an African!

Whoever we may be, whatever our immediate interest, however much we carry baggage from our past, however much we have been caught by the fashion of cynicism and lack of faith in the capacity of our people, let us err today and say – nothing can stop us now!

Honourable councillors, let me take the opportunity to remind the house of why we are here. We are and will remain the custodians of our people's hopes and dreams of a better life. Hence, we cannot engage in strife and toil that is void from this higher ideal of uplifting

Tabled Budget 2015/2016

our people and addressing their basic needs. A vibrant and developmental Camdeboo with a prosperous and healthy community, remains our vision and we continue to strive to achieve this.

This budget will fail us if it doesn't give effect to our commitment to redress and service delivery to all our diverse communities. It builds on our resolve to good governance and clean administration and will continue our path to address poverty, while providing the basis for local economic activity and growth.

Economic outlook

This budget consideration happens at a time when South Africa's economic performance has deteriorated over the last number of years. Although every effort is made to ensure growth over the medium term, as responsible governors we are called upon to ensure the municipality's financial viability by focusing on the "back-to-basics" approach as outlined by Minister Pravin Gordhan. While reserves are shrinking and collections are under pressure, we need to tie the belt when it comes to non-priority spending.

Budget 2015/16

The budget continues to build on our assertion that quality services are based on well-maintained infrastructure. We are very aware that as the fourth oldest town in South Africa we are relying on very old infrastructure and the challenge remain to renew old infrastructure while building new channels for delivering services to households and business.

The developmental priorities for the municipality as per the Integrated Development Plan, remains: Infrastructure development, Local Economic Development, Institutional Development, Community Development, Service Delivery Excellence, Sound Financial Management and Spatial Planning and Land-use Management.

This Capital Budget proposes to spend R33.3m on Trading services, which includes Electricity (R3.052m), Water (R15.970m), Waste Water management (R12.762m) and Waste Management (R1.5m), all of which forms the basis of our service delivery mandate.

Although there is no substantial allocation to Local Economic Development, the Goedhals Square development, funded by the Sarah Baartman District Municipality, will provide a welcome injection to the local economy at a time that we desperately need to create job opportunities.

Direct support to poor household have increased by 10% in the budget, up from R9.9m in the current financial year. This amount does not reflect all the costs related to indigent support. The rebate allowed for agricultural property owners who provide housing, water,

electricity and burial land to farm dwellers, is revenue forgone and a cost that needs to be added to our support of the poor.

Care had to be taken to keep tariff charges affordable, while taking cognisance of increased cost to deliver services. The decision to keep the increases more or less in line with CPI is not necessarily the best decision in the light of costs for certain services that are above the rate charged.

The attention of governance structures need to be focussed on getting the balance right between the cost and the tariffs of services. The tariffs of water and refuse, in particular, do not reflect the cost to provide these basic services.

The deficit of R10.310m reflected in this budget document, is due to the increased provision for depreciation and was necessary to prevent unauthorised expenditure.

Allocations to departments:

This budget allocated the following funds to departments and directorates:

Executive and Council:	R22.517m
Administration Services:	R14.162m
Community Services:	R20.767m
Protection Services:	R8.224m
Financial Services:	R33.076m
Engineering Services:	R77.881m
Electrical Services:	R78.188m

Municipal Chart of Accounts

I further wish to draw the attention of the house to the ongoing financial transform in local government. The introduction of mSCOA, and the fact that we are a pilot site, brought with it changes to business processes that we have to keep in mind. These changes come at a cost that we have to budget for.

Conclusion

It is my sincere aspiration that we will end our term on a high and leave office satisfied that we have served our community with distinction.

I further wish to convey my appreciation to the Municipal Manager and his administration for their commitment and hard work in producing this budget. It is our responsibility to provide the necessary oversight over its implementation and welcomes the submission of the Service Delivery and Budget Implementation Plan.

I hereby table the 2015/16 budget and schedules contained in the resolution for approval by Council.

I thank you all...!

H. Makoba

Honourable Mayor Hanna Makoba

RESOLUTIONS FOR ADOPTION AND APPROVAL OF THE BUDGET

That Council hereby approves as its Annual Budget for the 2015/2016 financial year:

- 1 The consolidated three-year Capital Budget, Operating Budget, Cash Flow Budget, measurable performance objectives for revenue for each source and for each vote as contained in the tabled budget document appendices;
- 2 The medium term (indicative) budgets for the 2016/2017 and 2017/2018 financial years contained in the budget document;
- 3 Amendments to the following budget-related policies:

Supply Chain Management Policy

Asset Management Policy

Indigent Policy

The following new policies are submitted for approval:

Virement Policy

Fleet Management Policy

(The rest of the Budget Related Policies are reviewed and remain unchanged.)

- 4 That in terms of section 75(a)(1) of the Municipal Systems Act (Act 32 of 2000), read with section 17(3) of the Municipal Finance Management Act (Act 56 of 2003), the tariffs for property rates, water, electricity and other services be increased by the following percentages with effect from 1 July 2013:

Property rates	Residential: 0.646c in the R
	Business: 1.973c in the R
	Agriculture: 0.162c in the R
	Agricultural Small holdings: 0.493c in the R
	State owned: 1.973c in the R

Rebates as per the Rates Policy

Water	9.09%
Electricity	12.2%
Refuse	6.36%
Sanitation	5.08%
Other small tariffs	6.5%

- 5 That the Accounting Officer comply with all legal requirements relating to the finalization of the budget, the advertising of the Council resolution with regard to the submission of the prescribed information to both National and Provincial Treasury.

BUDGET FOR 2015/2016 TO 2017/2018

This section contains an executive summary of the Camdeboo Municipality's budget followed by a more detailed explanation of its Operational and Capital components over the next three years.

3. EXECUTIVE SUMMARY

According to the Medium Term Budget Policy Statement (MTBPS), economic growth was expected to rise gradually over the medium term, reaching three per cent by 2017. The change in estimates are a result of proposed government initiatives such as promoting savings, salvaging the country's ailing power utility and boosting private sector investments. In finance minister Nhlanhla Nene's MTBPS, South Africa's economic performance has deteriorated over the past several years. The minister indicated that a GDP growth of 1.4 per cent is estimated in 2014, down from 3.6 per cent in 2011.

However, the government is upbeat over future prospects. GDP growth is forecast to improve over the medium term as infrastructure constraints ease, private investment recovers and exports grow. However, recent trends have led to understandable concern about the country's growth prospects.

The budget aims once again to walk the tight rope of minimal increases to tariffs and other charges in spite of cost pressures, while seeking to keep the institution viable and sustainable over the long run. The continued pressure on reserves needs to be relieved, hence the focus on improved debt collection needs to be maintained.

Furthermore, the budget introduces a decline in capital spending from own revenue after years of buoyant spending from the municipality's own coffers. The conservatism that sets in is necessitated by the declining investments and the need to curtail spending in general.

The Budget comprises both Operating and Capital Budgets, which is a requirement of the Constitution and the Municipal Finance Management Act (Act 56 of 2003). The Capital Budget contains new and replacement assets such as roads, buildings, landfill sites, etc. The Operating Budget, which is the larger of the two, includes the provision for services like

water, electricity, refuse collection, sanitation and others. These services include employment cost and bulk purchases as a major portion of the expenditure.

Operating Budget

Expenditure

The total operating budget increased from R240.334m in 2014/2015 to R254.782m in 2015/16. The overall growth of 6.0% can be attributed to the following expenditure items:

Expenditure item	2014/15 Budget R'000	2015/16 Budget R'000	Year on Year %
Employee cost	75 491 720	79 005 429	4.65%
Remuneration of councillors	4 197 934	6 053 902	44.21%
Depreciation and impairment	53 175 936	43 125 200	-18.90%
Material and Bulk purchases	49 129 106	56 125 091	14.24%
Other expenditure	52 313 374	64 824 812	23.92%
Total	234 308 070	249 134 434	6.33%

Table 1: Major Expense Items

Reasons for significant variances:

Employee Cost: The growth in employee cost relates to the newly adopted organogram and related cost

Council remuneration: Council remuneration includes a provision for additional section 79 committee chairpersons, as well as change of the Mayor's remuneration level from fulltime speaker to fulltime Mayor.

Depreciation and impairment: This provides for wear and tear in use of council's assets.

The following diagram shows the year on year expenditure growth and proportions of the major budgeted expenditure items:

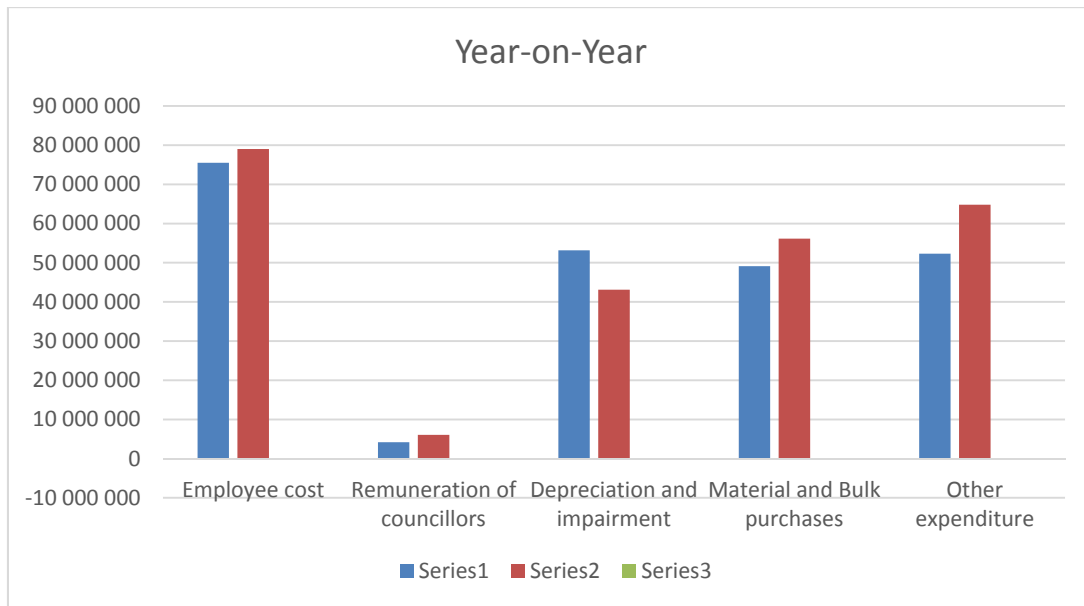


Diagram 1: Expenditure by type

Revenue

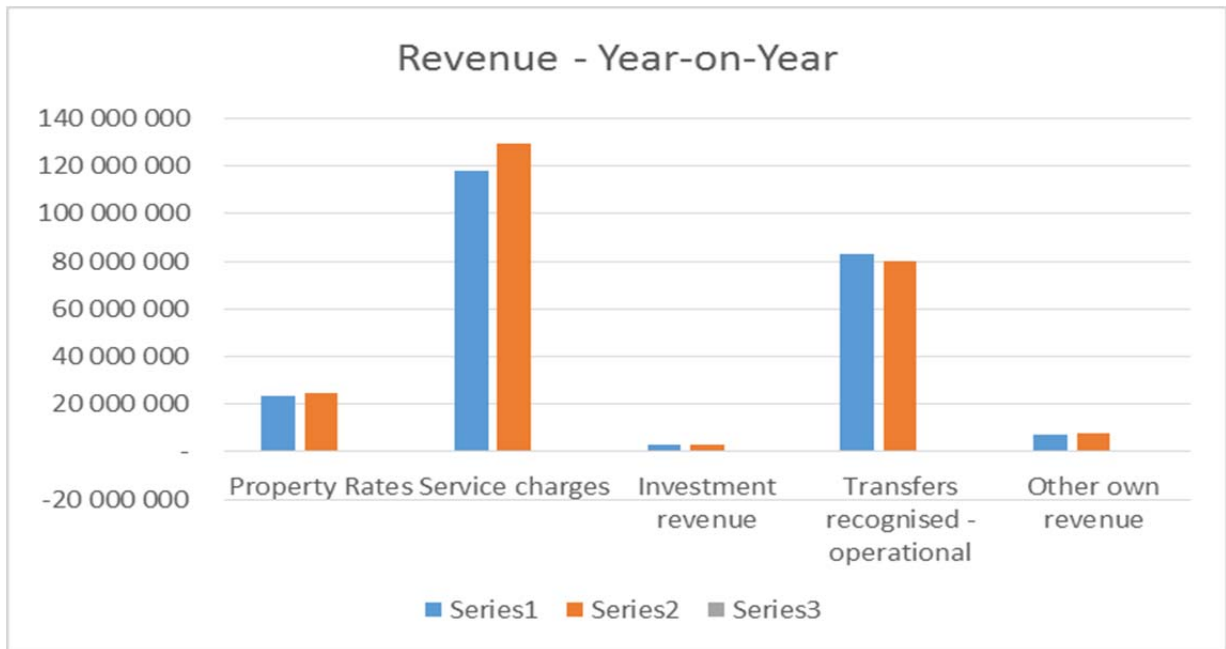
Total Operating Revenue increased from R234.404m in 2014/2015 to R244.505m in 2015/16, which represents a growth of 4.3%. Table 2 below gives a breakdown of the major sources of revenue for the budget period 1 July 2015 to 30 June 2016.

Revenue item	2014/15 Budget	2015/16 Budget	Year-on-Year %
Property Rates	23 657 544	24 793 105	4.80%
Service charges	117 812 181	129 193 861	9.66%
Investment revenue	2 839 800	2 976 110	4.80%
Transfers recognised - operational	82 914 008	80 039 183	-3.47%
Other own revenue	7 180 228	7 503 391	4.50%
Total	234 403 761	244 505 650	4.31%

Table 2: Revenue Sources

Service tariffs/Rates

In respect of tariffs, this budget represents another attempt at pursuing cost reflective tariffs from a very low base. The log jam in establishing water tariffs that reflect the actual cost, seems to a dreadful reality that will remain with us for some time. Establishing incremental block tariffs for water was a major step forward. However, the resistance to increase water tariffs at a rate above CPI keeps us from building upon this advance.



Rates

Property rates are increased at the level of CPI.

Electricity

The electricity tariff increases with the NERSA guideline, which is 12.2%. The municipality will adhere to the guideline set by NERSA for this budget period.

Water

The water tariff increases by 9.09%. The increase of the water tariff is impacted upon by the electricity cost, since electricity represents a major input in pumping water through the reticulation channels.

The following diagram gives a graphic breakdown of revenue by source.

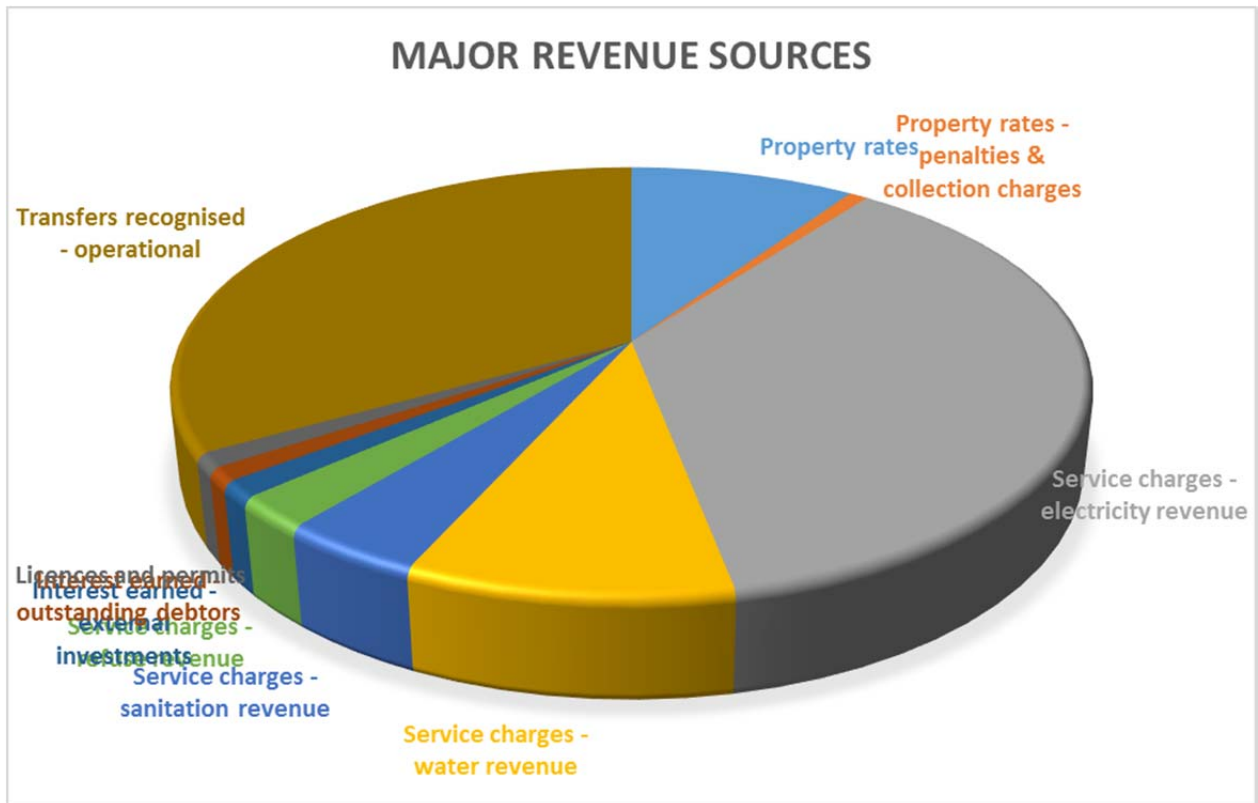


Diagram 2: Revenue by source

Capital Budget

The capital budget decreased from R50.177m in 2014/15 to R46.041m in 2015/16. This is mainly due to a decrease in internal funding. The municipality has over the last few years counter-funded MIG projects, but can no longer afford this practice. External funding has however increased to soften the blow on the capital spent. The following breakdown of the funding sources shows to what extent the municipality attempts to find the right mix of internal and external funding sources.

Funding sources:	
MIG	12 673 952
EPWP	1 000 000
RBIG	14 400 000
INEP	1 100 000
District municipality	3 500 000
Surplus	-
CRR	13 367 000
Total	46 040 952

Table 3: Capital Funding sources

The municipality also attempted to find a balance in capital spending on the different IDP priorities and the wards, as illustrated in the following table:

Key Development areas		
	Local Economic Development	1 000 000
	Infrastructure Development	35 562 952
	Institutional Development	9 158 000
	Community Development	320 000
		<u>46 040 952</u>

Water Quality

The municipality actively pursues a good rating in water quality performance. Currently the Blue Drop rating is 54%, while the Green Drop rating is at 47%. The Water Safety Plan is currently under review and will soon be submitted to Council for approval. The institution has challenges with ageing infrastructure, as well as the quality of borehole water in Aberdeen. A further challenge relates to the availability of semi-skilled process controllers. This budget allocates R150 000 towards the training of semi-skilled process controllers and related services.

3.1 MAIN FEATURES OF THE BUDGET

The assumptions and principles used in the development of the budget are based on the guidelines received from the National Treasury circulars 74 and 75, as well as other external bodies such as the National Electricity Regulator of South Africa (NERSA) and the South African Local Government Bargaining Council (SALGBC). The strategic focus of the Integrated Development Plan informed the Budget, taking into account the issue of affordability. These guidelines were considered appropriate to inform the development of the Budget.

Once again the population of the organogram has exerted immense pressure on the resources. Although the creation of decent jobs is a national priority, one has to consider the affordability and the higher than inflation salary increases in the economy. Couple this with the need to maintain the existing infrastructure while building new assets as well, and the resource base becomes minute in comparison to these demands.

This budget continues to search for a happy medium between cost recovery for trading services and affordability in a struggling economy. Furthermore, the tremendous growth in the indigent population to almost half of the households in the municipality is a trend that will continue into the medium to longer term. This is aggravated by the varied perceptions among stakeholders of what “affordability” really is.

Looking after the poor has been a feature of budgets in the modern South Africa. This budget is no different. Although affordability remains a concern in the long run, the definition of a household is also under scrutiny in the Camdeboo, although still not resolved. Council has made a number of changes to the Indigent Policy.

The budget related policies as outlined have been adhered to in the development of the budget, whilst continuous monitoring of budget performance is made possible through the Service Delivery and Budget Implementation Plan.

3.2 HIGH LEVEL PERFORMANCE OBJECTIVES FOR 2014/15

The more significant performance objectives, which informed the preparation of the Budget is set out in the Service Delivery and Budget Implementation Plan.

3.3 BUDGET STRATEGY AND ASSUMPTIONS

- a) Considering National Treasury's guideline for year-on-year increases in expenditure, which is the headline inflation rate of 6.2% for 2015, the annual increase for the 2014/16 tabled budget is limited to following:
 - The overall increase in operating expenditure be limited to 6.2%
 - The overall increase in human resource costs be restricted to the SALGBC determined agreement of average CPI percentage for the twelve month period ending January 2015, as published by Statistics South Africa, plus 1%. Treasury advised to budget for a 5.8% adjustment to be effected on 1 July 2015.
- b) Rates and tariff increases consider the inflation rate of 6.2%, as well as affordability levels. Where there is significant under-recovery of cost on economic services, such cost-reflective tariffs be phased in.
- c) The Direct Reports prepare the Operating and Capital Budgets aligned to the IDP and that this is supported by the SDBIP of the organisation.

Budget assumptions or perimeters are determined in advance of the budget process to allow the budget to support the long term financial and strategic targets.

The municipal fiscal environment is directly impacted on by a variety of macro-economic control measures. National Treasury provides guidelines on the year-on-year budget growth, while NERSA regulates the electricity tariff increases. This year the NERSA guideline for electricity tariff increases stands at 12.2% to be introduced for implementation on 1 July 2015.

Various government departments also affect municipal service delivery through the level of grants and subsidies to the municipality. Examples are the LED grant from Local

Government, the electrification grant from the Department of Energy, as well as RBIG grant from the Department of Water Affairs.

The principles and priorities included in the IDP directly informed the compilation of the Budget.

4. BUDGET TABLES

Budget schedules to be approved by resolution of Council

EC101 Camdeboo - Table A1 Budget Summary

Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousands										
Financial Performance										
Properly rates	14 383	16 867	17 171	23 658	23 658	23 658	-	24 793	26 157	27 595
Service charges	80 066	90 870	95 599	117 737	117 812	117 737	-	129 194	136 300	143 796
Investment revenue	2 029	2 101	2 578	2 840	2 840	2 840	-	2 976	3 140	3 312
Transfers recognised - operational	71 144	51 953	58 352	75 849	82 914	75 849	-	80 039	84 441	89 086
Other own revenue	8 886	7 705	14 732	7 180	7 180	7 180	-	7 503	7 916	8 351
Total Revenue (excluding capital transfers and contributions)	176 507	169 496	188 432	227 263	234 404	227 263	-	244 506	257 953	272 141
Employee costs	50 035	54 581	55 362	73 263	75 492	73 263	-	79 005	83 351	87 935
Remuneration of councillors	2 714	2 952	3 505	3 998	4 198	3 998	-	6 054	6 387	6 738
Depreciation & asset impairment	25 525	27 604	39 782	42 271	53 176	42 271	-	43 125	45 497	47 999
Finance charges	-	-	-	-	-	-	-	-	-	-
Materials and bulk purchases	35 693	41 041	43 697	49 129	49 129	49 129	-	56 125	59 212	62 469
Transfers and grants	-	-	-	-	-	-	-	-	-	-
Other expenditure	50 486	51 437	56 630	54 367	58 340	54 367	-	70 472	74 348	78 438
Total Expenditure	164 454	177 615	198 977	223 028	240 334	223 028	-	254 782	268 795	283 579
Surplus/(Deficit)	12 054	(8 119)	(10 545)	4 234	(5 930)	4 234	-	(10 276)	(10 842)	(11 438)
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & contributed a	(32)	(18)	(18)	(6)	(6)	(6)	-	(34)	(36)	(38)
Surplus/(Deficit) after capital transfers & contributions	12 022	(8 137)	(10 563)	4 229	(5 936)	4 229	-	(10 310)	(10 877)	(11 475)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	12 022	(8 137)	(10 563)	4 229	(5 936)	4 229	-	(10 310)	(10 877)	(11 475)
Capital expenditure & funds sources										
Capital expenditure	45 132	18 656	37 633	43 273	50 177	43 273	-	46 041	48 573	51 245
Transfers recognised - capital	30 883	9 108	19 383	22 259	29 162	22 259	-	35 129	37 061	39 099
Public contributions & donations	-	-	5 535	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	14 249	9 548	12 715	21 015	21 015	21 015	-	10 912	11 512	12 145
Total sources of capital funds	45 132	18 656	37 633	43 273	50 177	43 273	-	46 041	48 573	51 245
Financial position										
Total current assets	82 817	61 877	86 240	111 901	68 786	68 786	-	71 168	75 296	79 437
Total non current assets	2 593	2 621	665 559	654 762	654 550	654 550	-	693 298	733 509	773 852
Total current liabilities	28 354	29 138	28 631	18 751	18 751	18 751	-	26 878	28 437	30 001
Total non current liabilities	28 013	24 708	-	24 751	24 751	24 751	-	26 111	27 625	29 145
Community wealth/Equity	29 043	10 652	723 168	723 161	679 834	679 834	-	674 974	714 122	753 399
Cash flows										
Net cash from (used) operating	27 695	34 737	24 580	19 395	19 395	19 395	-	33 284	35 214	37 151
Net cash from (used) investing	185	(18 151)	(37 230)	(35 533)	(35 533)	(35 533)	-	(31 669)	(33 506)	(35 348)
Net cash from (used) financing	89	161	254	178	178	178	-	-	-	-
Cash/cash equivalents at the year end	27 970	44 717	32 321	16 361	16 361	16 361	-	1 615	3 323	5 125
Cash backing/surplus reconciliation										
Cash and investments available	40 695	29 453	57 476	24 659	24 499	24 499	-	25 588	27 072	28 561
Application of cash and investments	(31 284)	(10 192)	(4 164)	(81 304)	(30 453)	(30 478)	-	(20 469)	(21 778)	(22 974)
Balance - surplus (shortfall)	71 978	39 644	61 640	105 963	54 951	54 976	-	46 057	48 850	51 535
Asset management										
Asset register summary (WDV)	678 441	666 925	666 858	43 485	43 361	43 273	41 916	41 916	44 222	46 654
Depreciation & asset impairment	25 525	27 604	39 782	42 271	53 176	42 271	43 125	43 125	45 497	47 999
Renewal of Existing Assets	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	8 685	12 672	10 127	12 447	12 447	12 447	14 678	14 678	11 881	11 953
Free services										
Cost of Free Basic Services provided	-	-	-	-	-	11 368	11 937	11 937	12 593	-
Revenue cost of free services provided	-	9 495	8 920	-	-	8 457	13 821	13 821	14 512	15 311
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sew erage:	-	-	-	-	-	0	0	0	0	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

EC101 Camdeboo - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue - Standard	1									
<i>Governance and administration</i>		56 986	65 172	67 453	74 766	74 766	74 766	78 324	82 631	87 176
Executive and council		3 118	2 570	2 581	1 973	1 973	1 973	2 020	2 131	2 248
Budget and treasury office		53 022	61 972	64 292	72 172	72 172	72 172	75 636	79 796	84 185
Corporate services		846	630	580	621	621	621	668	705	743
<i>Community and public safety</i>		3 961	5 314	5 900	6 106	6 106	6 106	6 399	6 751	7 123
Community and social services		73	1 817	1 697	1 748	1 748	1 748	1 832	1 932	2 039
Sport and recreation		80	68	67	71	71	71	75	79	83
Public safety		2 230	2 392	3 075	3 170	3 170	3 170	3 322	3 505	3 698
Housing		604	6	4	4	4	4	5	5	5
Health		974	1 031	1 057	1 113	1 113	1 113	1 166	1 231	1 298
<i>Economic and environmental services</i>		29 083	1 335	252	246	311	246	263	277	292
Planning and development		5 767	188	-	124	124	124	-	-	-
Road transport		23 317	1 147	252	121	186	121	263	277	292
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		85 856	97 252	114 352	145 664	152 740	145 664	159 016	167 762	176 989
Electricity		61 271	68 480	70 237	80 138	80 213	80 138	90 345	95 314	100 556
Water		15 948	20 101	16 951	36 944	36 944	36 944	38 718	40 847	43 094
Waste water management		3 022	5 782	23 720	23 036	28 036	23 036	24 142	25 470	26 871
Waste management		5 615	2 889	3 443	5 545	7 546	5 545	5 811	6 131	6 468
<i>Other</i>	4	622	423	475	481	481	481	504	532	561
Total Revenue - Standard	2	176 507	169 496	188 432	227 263	234 404	227 263	244 506	257 953	272 141
Expenditure - Standard										
<i>Governance and administration</i>		45 960	37 501	39 535	59 557	60 393	59 557	65 465	69 066	72 864
Executive and council		6 988	7 251	10 555	11 835	18 307	11 835	20 717	21 856	23 058
Budget and treasury office		29 887	20 941	19 535	36 326	29 688	36 326	33 076	34 896	36 815
Corporate services		9 084	9 308	9 445	11 396	12 398	11 396	11 672	12 314	12 991
<i>Community and public safety</i>		14 586	15 792	18 320	21 850	23 229	21 850	24 623	25 977	27 406
Community and social services		2 110	2 051	1 888	2 851	2 851	2 851	3 151	3 324	3 507
Sport and recreation		7 745	8 854	9 614	11 908	13 066	11 908	10 967	11 570	12 207
Public safety		3 407	4 003	4 240	5 204	5 287	5 204	8 224	8 676	9 153
Housing		-	(526)	1 176	-	100	-	105	111	117
Health		1 324	1 410	1 401	1 888	1 924	1 888	2 176	2 296	2 422
<i>Economic and environmental services</i>		19 434	12 987	26 640	16 325	16 866	16 325	20 350	21 469	22 650
Planning and development		1 043	1 030	732	983	992	983	1 139	1 202	1 268
Road transport		18 391	11 957	25 907	15 341	15 874	15 341	19 211	20 268	21 383
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		83 790	110 575	113 305	124 137	138 496	124 137	143 049	150 916	159 217
Electricity		49 706	60 091	64 405	74 216	73 056	74 216	78 188	82 489	87 025
Water		16 378	23 973	23 177	24 938	27 879	24 938	27 192	28 688	30 266
Waste water management		13 723	7 143	19 787	11 565	30 900	11 565	31 478	33 209	35 036
Waste management		3 983	19 368	5 935	13 418	6 661	13 418	6 190	6 531	6 890
<i>Other</i>	4	715	776	1 195	1 164	1 356	1 164	1 329	1 402	1 479
Total Expenditure - Standard	3	164 485	177 631	198 994	223 034	240 340	223 034	254 816	268 831	283 616
Surplus/(Deficit) for the year		12 022	(8 135)	(10 563)	4 229	(5 936)	4 229	(10 310)	(10 877)	(11 475)

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)
4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

EC101 Camdeboo - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote										
Vote 1 - EXECUTIVE & COUNCIL	1	8 884	2 809	2 142	1 973	1 973	1 973	2 020	2 131	2 248
Vote 2 - CORPORATE SERVICES - ADMINISTRATIVE		919	2 373	609	2 196	2 196	2 196	2 318	2 445	2 580
Vote 3 - CORPORATE SERVICES - COMMUNITY SERVICES		7 895	4 532	5 157	7 388	9 389	7 388	7 743	8 169	8 618
Vote 4 - CORPORATE SERVICES - PROTECTION		2 230	2 403	3 075	3 170	3 170	3 170	3 322	3 505	3 698
Vote 5 - FINANCIAL SERVICES		53 022	64 354	64 292	72 172	72 172	72 172	75 636	79 796	84 185
Vote 6 - TECHNICAL SERVICES - ENGINEERING		42 287	24 495	42 920	60 226	65 291	60 226	63 122	66 594	70 257
Vote 7 - TECHNICAL SERVICES - ELECTRICAL		61 271	68 530	70 237	80 138	80 213	80 138	90 345	95 314	100 556
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	176 507	169 496	188 432	227 263	234 404	227 263	244 506	257 953	272 141
Expenditure by Vote to be appropriated										
Vote 1 - EXECUTIVE & COUNCIL	1	8 418	8 625	11 580	13 650	20 131	13 650	22 517	23 755	25 062
Vote 2 - CORPORATE SERVICES - ADMINISTRATIVE		10 808	10 711	11 216	13 415	14 417	13 415	14 162	14 941	15 762
Vote 3 - CORPORATE SERVICES - COMMUNITY SERVICES		13 768	31 259	19 245	28 378	23 107	28 378	20 767	21 910	23 115
Vote 4 - CORPORATE SERVICES - PROTECTION		3 407	3 793	4 240	5 204	5 287	5 204	8 224	8 676	9 153
Vote 5 - FINANCIAL SERVICES		29 887	20 547	19 535	36 326	29 688	36 326	33 076	34 896	36 815
Vote 6 - TECHNICAL SERVICES - ENGINEERING		48 492	43 026	68 773	51 845	74 653	51 845	77 881	82 165	86 684
Vote 7 - TECHNICAL SERVICES - ELECTRICAL		49 706	59 669	64 405	74 216	73 056	74 216	78 188	82 489	87 025
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	164 485	177 631	198 995	223 034	240 339	223 034	254 816	268 831	283 616
Surplus/(Deficit) for the year	2	12 022	(8 135)	(10 563)	4 229	(5 936)	4 229	(10 310)	(10 877)	(11 475)
References										
1. Insert 'Vote'; e.g. department, if different to standard classification structure										
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)										
3. Assign share in 'associate' to relevant Vote										

EC101 Camdeboo - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source											
Property rates	2	14 383	16 867	17 171	21 842	21 842	21 842	-	22 891	24 150	25 478
Property rates - penalties & collection charges					1 815	1 815	1 815		1 903	2 007	2 118
Service charges - electricity revenue	2	56 207	66 234	69 728	78 578	79 263	78 578	-	88 493	93 360	98 495
Service charges - water revenue	2	14 503	15 155	14 977	22 410	22 410	22 410	-	23 618	24 917	26 288
Service charges - sanitation revenue	2	5 615	5 768	6 487	9 879	9 879	9 879	-	10 375	10 945	11 547
Service charges - refuse revenue	2	3 010	2 889	3 443	5 545	5 545	5 545	-	5 811	6 131	6 468
Service charges - other		731	824	965	1 326	716	1 326		896	945	997
Rental of facilities and equipment		630	623	619	757	757	757		794	837	883
Interest earned - external investments		2 029	2 101	2 578	2 840	2 840	2 840		2 976	3 140	3 312
Interest earned - outstanding debtors		2 762	3 552	3 928	2 342	2 342	2 342		2 454	2 589	2 731
Dividends received										-	-
Fines		192	94	438	224	224	224		235	248	261
Licences and permits		1 565	1 824	2 099	2 508	2 508	2 508		2 628	2 773	2 925
Agency services			-		52	52	52		54	57	60
Transfers recognised - operational		71 144	51 953	58 352	75 849	82 914	75 849		80 039	84 441	89 086
Other revenue	2	3 658	1 612	2 111	948	948	948	-	972	1 025	1 082
Gains on disposal of PPE		78		5 535	350	350	350		367	387	408
Total Revenue (excluding capital transfers and contributions)		176 507	169 496	188 432	227 263	234 404	227 263	-	244 506	257 953	272 141
Expenditure By Type											
Employee related costs	2	50 035	54 581	55 362	73 263	75 492	73 263	-	79 005	83 351	87 935
Remuneration of councillors		2 714	2 952	3 505	3 998	4 198	3 998		6 054	6 387	6 738
Debt impairment	3	12 515	2 752	8 433	3 309	3 309	3 309		3 468	3 659	3 860
Depreciation & asset impairment	2	25 525	27 604	39 782	42 271	53 176	42 271	-	43 125	45 497	47 999
Finance charges											
Bulk purchases	2	35 693	41 041	43 697	49 129	49 129	49 129	-	56 125	59 212	62 469
Other materials	8										
Contracted services		1 509	1 518	1 712	2 001	2 717	2 001	-	2 180	2 300	2 426
Transfers and grants		-	-	-	-	-	-	-	-	-	-
Other expenditure	4, 5	36 462	47 125	46 338	49 057	52 313	49 057	-	64 825	68 390	72 152
Loss on disposal of PPE			42	146							
Total Expenditure		164 454	177 615	198 977	223 028	240 334	223 028	-	254 782	268 795	283 579
Surplus/(Deficit)											
Transfers recognised - capital		12 054	(8 119)	(10 545)	4 234	(5 930)	4 234	-	(10 276)	(10 842)	(11 438)
Contributions recognised - capital	6	(32)	(18)	(18)	(6)	(6)	(6)	-	(34)	(36)	(38)
Contributed assets											
Surplus/(Deficit) after capital transfers & contributions		12 022	(8 137)	(10 563)	4 229	(5 936)	4 229	-	(10 310)	(10 877)	(11 475)
Taxation											
Surplus/(Deficit) after taxation		12 022	(8 137)	(10 563)	4 229	(5 936)	4 229	-	(10 310)	(10 877)	(11 475)
Attributable to minorilies											
Surplus/(Deficit) attributable to municipality		12 022	(8 137)	(10 563)	4 229	(5 936)	4 229	-	(10 310)	(10 877)	(11 475)
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		12 022	(8 137)	(10 563)	4 229	(5 936)	4 229	-	(10 310)	(10 877)	(11 475)

EC101 Camdeboo - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE & COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 2 - CORPORATE SERVICES - ADMINISTRATIVE		-	-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES - PROTECTION		-	-	-	-	-	-	-	-	-	-
Vote 5 - FINANCIAL SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 6 - TECHNICAL SERVICES - ENGINEERING		-	-	-	-	-	-	-	-	-	-
Vote 7 - TECHNICAL SERVICES - ELECTRICAL		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE & COUNCIL		60	1 043	5 771	1 550	1 550	1 550	-	1 645	1 735	1 831
Vote 2 - CORPORATE SERVICES - ADMINISTRATIVE		65	-	104	516	516	516	-	640	675	712
Vote 3 - CORPORATE SERVICES - COMMUNITY SERVICES		54	5 548	8 916	6 286	7 999	6 286	-	2 720	2 870	3 027
Vote 4 - CORPORATE SERVICES - PROTECTION		3 161	-	31	1 071	1 071	1 071	-	4 056	4 279	4 514
Vote 5 - FINANCIAL SERVICES		456	6 035	1 220	365	453	365	-	795	839	885
Vote 6 - TECHNICAL SERVICES - ENGINEERING		34 848	6 018	21 101	25 054	26 097	25 054	-	33 134	34 956	36 879
Vote 7 - TECHNICAL SERVICES - ELECTRICAL		6 487	12	490	8 433	12 492	8 433	-	3 052	3 219	3 396
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		45 132	18 656	37 633	43 273	50 177	43 273	-	46 041	48 573	51 245
Total Capital Expenditure - Vote		45 132	18 656	37 633	43 273	50 177	43 273	-	46 041	48 573	51 245
Capital Expenditure - Standard											
<i>Governance and administration</i>		581	6 035	7 094	2 431	2 518	2 431	-	3 080	3 249	3 428
Executive and council		60	23	5 771	1 550	1 550	1 550	-	1 645	1 735	1 831
Budget and treasury office		456	5 438	1 220	365	453	365	-	795	839	885
Corporate services		65	574	104	516	516	516	-	640	675	712
<i>Community and public safety</i>		3 215	5 260	8 249	6 166	7 166	6 166	-	5 276	5 566	5 872
Community and social services		6	-	8 189	5 095	3 815	5 095	-	400	422	445
Sport and recreation		-	5 260	26	-	2 280	-	-	820	865	913
Public safety		3 161	-	31	1 071	1 071	1 071	-	4 056	4 279	4 514
Housing		-	-	-	-	-	-	-	-	-	-
Health		48	-	3	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		4 279	4 835	7 082	2 895	2 895	2 895	-	4 402	4 644	4 899
Planning and development		-	1 043	5 535	-	-	-	-	-	-	-
Road transport		4 279	3 792	1 547	2 895	2 895	2 895	-	4 402	4 644	4 899
Environmental protection		-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		37 057	2 526	15 207	31 782	37 598	31 782	-	33 284	35 114	37 046
Electricity		6 487	12	490	8 433	12 492	8 433	-	3 052	3 219	3 396
Water		11 499	2 226	516	15 455	15 455	15 455	-	15 970	16 848	17 775
Waste water management		19 070	288	13 503	6 704	7 747	6 704	-	12 762	13 464	14 205
Waste management		-	-	699	1 191	1 904	1 191	-	1 500	1 583	1 670
<i>Other</i>		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Standard	3	45 132	18 656	37 633	43 273	50 177	43 273	-	46 041	48 573	51 245
Funded by:											
National Government		30 883	9 108	19 383	22 259	29 162	22 259	-	35 129	37 061	39 099
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	30 883	9 108	19 383	22 259	29 162	22 259	-	35 129	37 061	39 099
Public contributions & donations	5	-	-	5 535	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		14 249	9 548	12 715	21 015	21 015	21 015	-	10 912	11 512	12 145
Total Capital Funding	7	45 132	18 656	37 633	43 273	50 177	43 273	-	46 041	48 573	51 245

EC101 Camdeboo - Table A6 Budgeted Financial Position

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
ASSETS											
Current assets											
Cash		302	6 287	29 661	4 848	4 687	4 687		4 687	4 959	5 232
Call investment deposits	1	40 393	23 165	29 658	19 811	19 811	19 811	-	20 901	22 113	23 329
Consumer debtors	1	11 771	13 946	25 166	23 501	23 501	23 501	-	24 794	26 232	27 675
Other debtors		26 623	15 326	(4 108)	60 791	17 972	17 972		17 972	19 014	20 060
Current portion of long-term receivables		-	-	2 061	-	-	-		-	-	-
Inventory	2	3 727	3 153	3 802	2 951	2 814	2 814		2 814	2 977	3 141
Total current assets		82 817	61 877	86 240	111 901	68 786	68 786	-	71 168	75 296	79 437
Non current assets											
Long-term receivables		-	-	-	-	-	-		-	-	-
Investments		-	-	-	-	-	-		-	-	-
Investment property		223	212	200	212	-	-		211	223	236
Investment in Associate		-	-	-	-	-	-		-	-	-
Property, plant and equipment	3	-	-	662 958	654 550	654 550	654 550	-	690 551	730 603	770 786
Agricultural		-	2 370	-	-	-	-		-	-	-
Biological		2 370	-	2 370	-	-	-		-	-	-
Intangible		-	39	32	-	-	-		36	38	40
Other non-current assets		-	-	-	-	-	-		2 500	2 645	2 790
Total non current assets		2 593	2 621	665 559	654 762	654 550	654 550	-	693 298	733 509	773 852
TOTAL ASSETS		85 410	64 498	751 799	766 663	723 336	723 336	-	764 466	808 805	853 289
LIABILITIES											
Current liabilities											
Bank overdraft	1	-	-	1 842	-	-	-		-	-	-
Borrowing	4	-	-	-	-	-	-		-	-	-
Consumer deposits		1 466	1 627	1 881	-	-	-		1 905	2 015	2 126
Trade and other payables	4	25 039	19 469	23 126	18 751	18 751	18 751	-	19 783	20 930	22 082
Provisions		1 848	8 041	1 782	-	-	-		5 190	5 491	5 793
Total current liabilities		28 354	29 138	28 631	18 751	18 751	18 751	-	26 878	28 437	30 001
Non current liabilities											
Borrowing		26	2	-	-	-	-		-	-	-
Provisions		27 987	24 705	-	24 751	24 751	24 751	-	26 111	27 625	29 145
Total non current liabilities		28 013	24 708	-	24 751	24 751	24 751	-	26 111	27 625	29 145
TOTAL LIABILITIES		56 367	53 846	28 631	43 502	43 502	43 502	-	52 989	56 062	59 146
NET ASSETS	5	29 043	10 652	723 168	723 161	679 834	679 834	-	711 477	752 743	794 144
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		29 043	10 652	723 168	712 461	669 134	669 134		663 685	702 179	740 799
Reserves	4	-	-	-	10 700	10 700	10 700	-	11 289	11 944	12 601
Minorities' interests		-	-	-	-	-	-		-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	5	29 043	10 652	723 168	723 161	679 834	679 834	-	674 974	714 122	753 399

EC101 Camdeboo - Table A7 Budgeted Cash Flows

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges		98 894	16 867	17 171	100 096	100 096	100 096		23 553	24 920	26 290
Service charges		52 577	90 870	95 599	75 849	75 849	75 849		123 629	130 799	137 993
Other revenue			9 242	16 723	-	-	-		4 469	4 728	4 988
Government - operating	1		51 953	58 352					66 098	69 932	73 778
Government - capital	1				-	-	-		30 757	32 541	34 330
Interest		4 791	5 653	6 506	6 997	6 997	6 997		5 159	5 458	5 758
Dividends						-	-		-	-	-
Payments											
Suppliers and employees		(128 536)	(139 847)	(169 772)	(163 546)	(163 546)	(163 546)		(215 014)	(227 485)	(239 997)
Finance charges									(3 297)	(3 488)	(3 680)
Transfers and Grants	1	(32)							(2 071)	(2 191)	(2 311)
NET CASH FROM/(USED) OPERATING ACTIVITIES		27 695	34 737	24 580	19 395	19 395	19 395	-	33 284	35 214	37 151
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		185	23	30					10 000	10 580	11 162
Decrease (Increase) in non-current debtors		-							-	-	-
Decrease (increase) other non-current receivables		-							-	-	-
Decrease (increase) in non-current investments		-							-	-	-
Payments											
Capital assets			(18 174)	(37 260)	(35 533)	(35 533)	(35 533)		(41 669)	(44 086)	(46 510)
NET CASH FROM/(USED) INVESTING ACTIVITIES		185	(18 151)	(37 230)	(35 533)	(35 533)	(35 533)	-	(31 669)	(33 506)	(35 348)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									-	-	-
Borrowing long term/refinancing									-	-	-
Increase (decrease) in consumer deposits		89	161	254	178	178	178		-	-	-
Payments											
Repayment of borrowing									-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		89	161	254	178	178	178	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		27 970	16 747	(12 396)	(15 960)	(15 960)	(15 960)	-	1 615	1 708	1 802
Cash/cash equivalents at the year begin:	2		27 970	44 717	32 321	32 321	32 321		-	1 615	3 323
Cash/cash equivalents at the year end:	2	27 970	44 717	32 321	16 361	16 361	16 361	-	1 615	3 323	5 125

PART 2 – SUPPORTING DOCUMENTATION

2.1 OVERVIEW OF THE BUDGET PROCESS

In terms of Section 53 of the Municipal Finance Management Act (Act 56 of 2003) the mayor of the municipality is required to provide political guidance over the budget process and the priorities that guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget Regulations states that the mayor must establish a budget steering committee to provide technical assistance to the mayor in discharging the responsibilities set out in section 53 of the Act.

The budget planning process leaves much to be desired. Inputs from the Budget Steering Committee were limited to the workshops held with staff and the council. The IDP process provides a good basis for the budget, but the project register is still incomplete when the budget process starts and final adjustments to projects impact the finalization of the budget.

Two budget workshops were held with councillors and officials. Lively debate ensued about different matters, but more particularly about the following: depreciation, affordability and cost reflective tariffs, cost cutting measures and the electricity increase.

The budget process started in August 2014 and proceeded along the following timeline:



Umasebo Municipality Schedule of Key Deadlines - Budget & IDP 2015-2016 Budget Year

<u>Date</u>	<u>Action</u>	<u>Reference</u>	<u>Responsibility</u>
August 2014			
Plan & Prepare			
11	Review previous year's budget process		Mayor & BSC
14	Table in Council Budget & IDP Time Schedule	MFMA 21(1)(b) & 53 (1)(b) MSA s34	Mayor & BSC Special Council
14	Establish/confirm Committees and consultation forums	MFMA guidance	Mayor & BSC Special Council
Sept 2014			
Consult & review			
1	Publicise schedule on website	MFMA guidance	Accounting Officer
2	Implementation of Budget & IDP key deadlines	MFMA guidance	Accounting Officer
30	Review provincial & national Government sector and strategic plans	MFMA Guidance	Mayor & BSC BSC Meeting
From 1 st	Consult with community on changing needs and expectations	MSA ch4 as amended	Mayor & BSC
October 2014			
Review and update			
1 - 17	Review and update budget related policies	MFMA Guidance	Accounting Officer
20 - 24	Evaluate revenue projections for next budget year, proposed rates and service charges	MFMA Guidance	Accounting Officer Mayor & BSC
31	Review of potential price increases of bulk resources (electricity)	MFMA s42	Accounting Officer
Nov 2014			
Conclude & confirm			
3 – 14 (12 th)	Engage with national & provincial Sector departments on alignment with municipal plans	MFMA Guidance	Accounting Officer
3 – 28 17	Conclude initial community consultation on priorities	MSA ch4	Mayor & BSC BSC Meeting
28	Identify government allocations to municipality	MFMA Guidance	Accounting Officer
17 - 28	Commence preparation of Departmental plans & SDBIP aligned to IDP and community inputs	MFMA Guidance	Accounting Officer
Dec 2014			
Draft & discuss			
9	Conclude first budget draft and Policies for council discussion	MFMA Guidance	Accounting Officer Workshop
11	Consider Community and stakeholder consultation on inputs, financial models, impact on tariffs and charges	MSA ch4 as amended	Accounting Officer
11	Management discussion and debate on estimated plans and resources	MFMA Guidance	Accounting Officer
12	Consider Council discussion and debate on estimated plans and resources	MFMA s53	Mayor & BSC
January 2015			
Finalise			
16	Finalise inputs from bulk providers (Eskom)	MFMA Guidance	Accounting Officer
27	Finalise first draft of departmental plans	MFMA Guidance	Accounting Officer

Tabled Budget 2015/2016

	and SDBIP for review against strategic priorities		
27	Finalise detailed Capital & Operational Budgets & align to IDP and draft SDBIP	MFMA Guidance	Accounting Officer
Date	Action	Reference	Responsibility
29	Report to Council on status of Budget – reinforce upcoming process on budget approval & oversight	MFMA Guidance	Mayor & BSC BSC / Special Council meeting
30	Note the President’s “State of the Nation” address for budget priorities	MFMA Guidance	Mayor & BSC
February 2015	Transfers and tabling		
27	Note National and provincial allocations to municipality for incorporation in the budget	MFMA Guidance	Accounting Officer
March 2015	Consult & Confirm		
10	Council workshop on Capital and Operational Budget	MFMA Guidance	Chief Financial Officer Workshop
20	Receive Bulk resource providers’ price increases	MFMA s42	Accounting Officer
20	Incorporate transfers to and from municipalities	MFMA s37(2)	Accounting Officer
20	Print and distribute all documents prior to meeting of budget tabling	MFMA Guidance	Accounting Officer
24	Table in Council the annual budget and all supporting documentation	MFMA s16(2); s17 & s87(3)	Mayor & BSC Special Council
April 2015	Consider		
1	Submit tabled budget to Treasury and affected organs of state	MFMA s22	Accounting Officer
1	Publicise the tabled budget and supporting documentation	MFMA s22	Accounting Officer
30	Note National & Provincial allocations to municipality for incorporation in budget	MFMA Guidance	Accounting Officer
7 - 24	Public hearings	MFMA s23; s24 MSA ch 4 as amended	Mayor & BSC
7 - 24	Meetings with Wards	MFMA s23	Ward Councillors
30	Confirm provincial & national budget allocations	MFMA Guidance	Accounting Officer
30	Review provincial and national legislation for new reporting requirements and deadlines	New	Accounting Officer
May 2015	Consider & Approve		
7	Consider views of community and Stakeholders and, if needed, revise budget and table amendments for council consideration	MFMA s23(1)&(2)	Accounting Officer Mayor & BSC BSC Meeting
11 - 15	Assist mayor in preparing final budget documentation for approval by council	MFMA s68	Accounting Officer
15	Review any comments from National or Provincial government or organ of state	MFMA s68	Accounting Officer
17 - 20	Print and distribute budget documentation, draft IDP and SDBIP	MFMS Guidance	Accounting Officer
28	Consider approval of the annual Budget	MFMA s24(1)	Council
28	Approve annual budget by council resolution (including taxes, tariffs,	MFMA s16(1), s24(2) & s53(1)(c)(ii)	Council

	measurable performance objectives, changes to IDP and budget related policies, SDBIP and LTC's where appropriate)		Special Council Meeting
29	Publicise approved budget and submit to Treasury	MFMA s75	Accounting Officer

2.2 PRIORITIES AND LINKAGES TO THE IDP

Tabled Budget 2015/2016

The Integrated Development Plan has been reviewed and the budget is based on the priorities identified by the communities. The following priorities are based on these consultative processes:

1. Infrastructure Development
2. Local Economic Development
3. Institutional Development
4. Community Development

The following table sets out the extent to which the budget is linked to the Integrated Development Plan:

Key Development areas		
	Local Economic Development	1 000 000
	Infrastructure Development	35 562 952
	Institutional Development	9 158 000
	Community Development	320 000
		46 040 952

2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Refer to SDBIP

2.4 OVERVIEW OF BUDGET RELATED POLICIES

The following list of budget-related policies approved by council is available at the administration department in the Town Hall, Graaff-Reinet:

- *Tariff Policy*
- *Credit Control and Customer Care Policy*
- *Indigence Policy*
- *Supply Chain Management Policy*
- *Rates Policy*
- *Investment Policy*
- *Travelling and Subsistence Policy*
- *Unauthorised, irregular, fruitless and wasteful expenditure policy*
- *Unforeseen and Unavoidable Expenditure Policy*
- *Funding and Reserves Policy*
- *Indigent Policy*

The following new policies have been reviewed by management and have been workshopped with Council in April/May 2015:

- *Fleet management Policy*
- *Asset management Policy*

2.5 OVERVIEW OF BUDGET ASSUMPTIONS

The following key assumptions underpinned the preparation of the Budget:

Revenue	2015/16	2016/17	2017/18
Water tariffs	9%	10%	10%
Sanitation tariffs	6%	7%	7%
Refuse tariff increases	7%	8%	8%
Electricity tariffs	13%	14%	14%
Revenue collection rates	95%	95%	95%
Expenditure			
Total expenditure increase allowed	6%	6%	6%
Salary increase	7%	7%	8%
Increase in repairs and maintenance	5%	5%	5%
Increase in bulk purchases electricity	14%	15%	15%

Table 5: Key Assumptions

2.6 OVERVIEW OF BUDGET FUNDING

The Operating budget is funded from revenue sources identified in *Table 2* above and further detail is contained in the budget tables. Although the Operating Budget shows a surplus of R10.3m, this is mainly due to depreciation provided for in order to avoid unauthorised expenditure. The increase to the operating expenses is funded through the rates and tariff increases, as well as operating grants received from the National Fiscus.

The Capital budget is funded from the sources shown in *Table 3* above. Furthermore, the municipality does not foresee the need to borrow in order to fund capital expenditure, primarily because of the associated risk.

The municipality has the following monetary investments:

FUND	INSTITUTION	BALANCE	MATURITY
MONEY MARKET	ABSA BANK	41 187.17	-
CALL ACCOUNT	ABSA BANK	479 187.00	-
DEPOSITOR PLUS	ABSA BANK	267 749.27	-
DEPOSITOR PLUS	ABSA BANK	25 097.18	-
CALL ACCOUNT	FIRST NATIONAL	8 071 483.68	-
7 DAY INTEREST PLUS	FIRST NATIONAL	10 349 568.09	-
FIXED DEPOSIT	NEDBANK	15 146 404.10	05-May-15
TOTAL		34 380 676.49	

2.7 EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES

Plans for grant programmes are attached.

2.8 ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITY

The municipality makes the following grants to organisations and bodies outside the sphere of government as referred to in section 67(1) of the Act:

- SPCA Graaff-Reinet R 18 000
- Local Tourism Forum (Publicity) R120 000

2.9 COUNCILLORS' ALLOWANCES AND EMPLOYEE BENEFITS

The following tables set out the allowances and employee benefits budgeted for the 2014/2015 budget year:

The municipality has the fourteen (14) councillors, consisting of one fulltime mayor, four chairpersons of sec. 79 committees, of which the allowances are set out in table 6 above.

Position	Name	Salary	Upper Limits		
			Allowances	Benefits	Total Remuneration Package
Speaker	Hon. Hannah Makoba	718 495	24 468	-	742 963
Total		718 495	24 468	-	742 963
COUNCILLORS					
Position	Number of councillors	Salary	Allowances	Benefits	Total Remuneration Package
Part-time Councillors	9	1 939 932	220 212	-	2 160 144
Section 79 com Chairs	4	1 106 480	97 872	-	1 204 352
Grand total	14	3 764 907	342 552		4 107 459

Table 6: Summary of Councillor Allowances

Number of employees:

	Number
Senior managers (in terms of Sect 57)	4
Other managers	5
Technical and Professional staff	-
Other Staff members	388
Total	397

Table 9: Number of employees

2.10 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

There are no contracts with future budgetary implications

2.11 CAPITAL EXPENDITURE DETAILS

VOTE	ACCOUNT NO	DESCRIPTION	IDP REF	Funding	2015/16 BUDGET
4 - OTHER ASSETS	317214468983	ALARMS & BURGULAR BARS	IDP 306	Internal	30000
4 - OTHER ASSETS	317214468984	FENCING & SECURITY GATES - ROBERT SOBUKWE BUILDING	IDP 307	Internal	350000
1 - INFRASTRUCTURE ASSETS	317211028985	PARKING AREA, GARAGES, PORTS	IDP 308	Internal	150000
4 - OTHER ASSETS	317214498986	CARPETS, BLINDS/CURTAINS, TABLE CLOTHS	IDP 338	Internal	30000
4 - OTHER ASSETS	317214498987	CATERING SUPPLIES: Cutlery; crockery etc	IDP 339	Internal	50000
4 - OTHER ASSETS	317214498988	URN, STOVE & HEATERS	IDP 340	Internal	10000
4 - OTHER ASSETS	317214498989	AIRCON	IDP 341	Internal	15000
4 - OTHER ASSETS	317214498990	BAR FRIDGE	IDP 342	Internal	5000
4 - OTHER ASSETS	317214498991	SHREDDER	IDP 346	Internal	5000
4 - OTHER ASSETS	317274490829	TRANSPORT DEVELOPMENT - Goedhals square development and stalls	IDP 202	Internal	1000000
1 - INFRASTRUCTURE ASSETS	327411298923	MUNICIPAL COMMONAGES	IDP 303	Internal	400000
2 - COMMUNITY ASSETS	327532248943	COMMUNITY HALLS (PALISADE FENCING)	IDP 412	Internal	200000
2 - COMMUNITY ASSETS	327532298948	CONSTRUCTION OF NEW GARAGE	IDP 301	Internal	100000
2 - COMMUNITY ASSETS	327532298949	OFFICE FURNITURE	IDP 331	Internal	100000
2 - COMMUNITY ASSETS	327532298962	CATERING SUPPLIES: Cutlery; crockery etc	IDP 332	Internal	50000
2 - COMMUNITY ASSETS	327532298963	CLEANING APPLIANCES: Polishers, vacuum cleaners	IDP 334	Internal	50000
2 - COMMUNITY ASSETS	327532298964	IT HARDWARE	IDP 352	Internal	50000
2 - COMMUNITY ASSETS	327532298967	TOOLS & EQUIPM: (typing & franking machine)	IDP 342	Internal	40000
2 - COMMUNITY ASSETS	327532298968	DRAPES AND LINEN: Curtains; blinds etc	IDP 333	Internal	30000
2 - COMMUNITY ASSETS	327532298973	PA SYSTEM	IDP 354	Internal	20000
2 - COMMUNITY ASSETS	337612298978	VEHICLES 2015/16	313; 312 & 315	Internal	820000
2 - COMMUNITY ASSETS	337752298981	TRANSFER STATION 2015/16	IDP 121	Internal	1500000
4 - OTHER ASSETS	347914488917	CONSTRUCTION OF FIRE STATION	IDP 305	External: District municipality	3500000
4 - OTHER ASSETS	347914488944	MUNICIPAL OFFICES AND BUILDINGS - CONSTRUCT REGISTRATION OFFICES	IDP 300	Internal	150000
4 - OTHER ASSETS	347814418952	TOOLS & EQUIPMENT FIRE FIGHTING 2015/16	IDP 341	Internal	75000
1 - INFRASTRUCTURE ASSETS	347911048955	SPEEDHUMPS-TRAFF CALMING/PEDESTRIAN SAFETY 2015/16	IDP 421	Internal	70000
1 - INFRASTRUCTURE ASSETS	347911048961	SIGNAGE - STREET NAMES 2014/15	IDP 420	Internal	50000
4 - OTHER ASSETS	347934428972	OFFICE FURNITURE - TABLES&CHAIRS TRAFFIC 2014/15	IDP 331	Internal	20000
4 - OTHER ASSETS	347934448974	AIR CONDITIONERS TRAFFIC 2015/16	IDP 330	Internal	10500
4 - OTHER ASSETS	347914408982	Vehicle: Sedan/LDV	IDP 317	Internal	180000
4 - OTHER ASSETS	368154428933	IT SOFTWARE/HARDWARE: FINANCE: 2015/16	IDP 352	External FMG	410000
4 - OTHER ASSETS	368154418942	IT INFRASTRUCTURE 2015/16	IDP 353	External FMG	200000
4 - OTHER ASSETS	368114418951	TOOLS & EQUIPMENT	IDP 342	External FMG	75000
4 - OTHER ASSETS	368114428958	OFFICE FURNITURE: TABLES/CHAIRS/CABINETS 2015/16	IDP 331	External FMG	50000
4 - OTHER ASSETS	368114498959	ELECTRONIC SYSTEMS: PREPAID VENDORS & METER READING DEVICES	IDP 354	External FMG	50000
4 - OTHER ASSETS	368114498975	CLEANING APPLIANCES: Polishers, vacuum cleaners	IDP 334	External FMG	10000
1 - INFRASTRUCTURE ASSETS	388691088914	EMERGENCY WATER SUPPLY	IDP 118	External RBIG	14400000
1 - INFRASTRUCTURE ASSETS	388671118915	WWTW: GRT: EXTEND PURIFIC PLANT: 2015/16	IDP 128	External MIG	7868350
1 - INFRASTRUCTURE ASSETS	388671118919	SEWERAGE SYSTEMS Aberdeen upgrading	IDP 127	External MIG	4023924
1 - INFRASTRUCTURE ASSETS	388611468920	FENCES AND BOUNDARY WALLS	IDP 302	Internal	1250000
1 - INFRASTRUCTURE ASSETS	388691088921	WATER MAINS (upgrade/replace)	IDP 112	Internal	1200000
1 - INFRASTRUCTURE ASSETS	388621048922	STREET CONSTRUCTION: BUILDING/TARRING/NEW SURFACING	IDP 141	External EPWP	1000000
1 - INFRASTRUCTURE ASSETS	388631048992	Rehabilitation of Roads 2015/16	IDP 143	External MIG	781678
1 - INFRASTRUCTURE ASSETS	388671128927	INSTAL BULK WATER&SEW SERVICES NEW SETTLEM 2015/16	IDP 106	Internal	600000
1 - INFRASTRUCTURE ASSETS	388631078928	STORMWATER CONSTR: NEW CONSTRUCTION 2015/16	IDP 143	Internal	600000
1 - INFRASTRUCTURE ASSETS	388691088935	WATER FURROWS (upgrade/replace)	IDP 117	Internal	300000
1 - INFRASTRUCTURE ASSETS	388671118937	EMERG STANDBY PUMPS&GENERATORS: SEW 2015/16	IDP 125	Internal	250000
4 - OTHER ASSETS	388614418947	MACHINERY CONCRETE MIXER/ROLLER/PUMPS	IDP 345	Internal	130000
4 - OTHER ASSETS	388614498954	RADIO AND TV NETWORKS	IDP 350	Internal	70000
1 - INFRASTRUCTURE ASSETS	388691088957	WATER METRES (new and bulk)	IDP 111	Internal RF	50000
4 - OTHER ASSETS	388614428965	OFFICE FURNITURE: TABLES/CHAIRS/CABINETS 2015/16	IDP 331	Internal	45000
4 - OTHER ASSETS	388614418966	TOOLS & EQUIPM: OCCUP HEALTH&SAFETY 2015/16	IDP 340	Internal	45000
4 - OTHER ASSETS	388614498969	AIR CONDITIONERS	IDP 330	Internal	20000
4 - OTHER ASSETS	388684418970	MEDICAL & LAB EQUIP: SANITATION 2015/16	IDP 343	Internal	20000
4 - OTHER ASSETS	388694498971	MEDICAL & LAB EQUIP: WATER 2015/16	IDP 343	Internal	20000
4 - OTHER ASSETS	388614408977	VEHICLES: LDV: TECHNICAL 2015/16	IDP 311	Internal	460000
1 - INFRASTRUCTURE ASSETS	398821138918	HIGH MAST LIGHTS: NEW/UPG/REPL 2015/16	IDP 153	Internal	1400000
1 - INFRASTRUCTURE ASSETS	398821138925	Replace old Mini Substation and switch gear	IDP 155	Internal	400000
4 - OTHER ASSETS	398814108926	New Transformers - standby and mini substation	IDP 156	Internal	624000
1 - INFRASTRUCTURE ASSETS	398821138934	NEW STREET LIGHTS (Umasizakhe & Kroonvale)	IDP 151	Internal	400000
1 - INFRASTRUCTURE ASSETS	398821138950	Replace old street light fittings	IDP 151	Internal	95000
1 - INFRASTRUCTURE ASSETS	398811108953	POWERLINES: REPL & CONSTR 2015/16	IDP 154	Internal	70000
4 - OTHER ASSETS	398814418956	TOOLS & EQUIPM: OCCUP HEALTH&SAFETY ELECT 2015/16	IDP 340	Internal	60000
4 - OTHER ASSETS	398814428976	OFFICE FURNITURE: TABLES/CHAIRS/CABINETS 2015/16	IDP 331	Internal	2500
					46040952

2.12 MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, *Martin Noel Pietersen*, Municipal Manager of Camdeboo Municipality, hereby certify that the Annual Budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the Regulations made under the Act, and that the Annual Budget and supporting documents are consistent with the Integrated Development Plan of the Municipality.

Print Name: Martin Noel Pietersen

Municipal Manager: Camdeboo (EC101)

Signature: _____

Date: 27 May 2015